US Army Corps
of Engineers

FEMA

Senior Briefing:
IPR
USACE/FEMA SLS

Mr. Edward Hecker
Chief, Office of Homeland Security
USACE

US Army Corps of Engineers

2007 SLS IPR

FEMA

- **AGENDA**
  - **Goals and Objectives**
  - **Participants**
  - **Senior Leaders/Facilitator Roles**
  - **Senior Evening Forum – 6 Mar**
  - **Top 4 Proposed Issues**
  - **Other Submitted Topical Areas**
  - **Available Special Topic Briefings**
  - **Next Steps**

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Goals/Objectives

FEMA

- **<u>2 Scenarios</u>: Without/with notice: New Madrid Earthquake/Miami Hurricane**

- **<u>Goals</u>:**
  - **Team building for Senior Leadership**
  - **Achieve a common vision of USACE/FEMA/State/local objectives and relationships in disaster preparedness and operations**

- **<u>Objectives</u>:**
  - **Present and discuss the implications of changes in policy and authorities**
  - **Identify and discuss public works and emergency/infrastructure challenges and issues across ESFs and intergovernmental plans**
  - **Review and discuss key senior leader roles in intergovernmental decision making and disaster-specific policy development**

SLS Participants

UNCLASSIFIED

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(as of 28 Feb 07)

		Senior Attendee
DHS/FEMA	76	**VADM Johnson**
USACE	96	**LTG Strock**
OFAs:		
OASD/OSD	2	**R. Chavez**
ARNORTH	5	**LTG Turner**
NGB	1	**MG Wright**
JDOMS	2	**BG Aylward**
USDA	1	**J. Frick**
USCG	2	**CAPT Hanewich**
NORTHCOM	3	**COL Lang**

		Senior Attendee
FHWA	1	**D. Ferezan**
DOI - USBR	1	**D. Achterberg**
DOE	1	**J. McIlvain**
EPA	3	**D. Dietrich**
DHHS	2	**Dr. Sizemore**
OTHER:		
CUSEC	1	**J. Wilkinsen**
IAEM	1	**R. Decker**
EMAC	1	**L. Shaifer**
Russians	4	**TBD**
TOTAL:	**203**	

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2007 Senior Leaders' Seminar Roles

FEMA

- **Senior Leaders**: Give charge to group to review, refine, and validate requirements (actions, resources, etc.) during overall disaster operations.

- **Facilitator:** Using multi-media audiovisual tool, assists in leading scenario-based policy dialogue aimed at:

  a) Identifying critical issues and shortfalls that require revisions to Concepts of Operations for future disaster operations.

  b) Highlighting how intergovernmental decisions are made among key department and agency leaders and what information is needed to inform those decisions.

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Forum

March 6-7, 2007

FEMA

6:30 – 8:00pm Evening Forum: Senior Leader Q&A

Criteria:

- **Senior Leader Panel (LTG Strock, MG Riley, Deputy Director VADM Johnson and/or others TBD)**
- **“Open Mic” Session: Opportunity for SLS participants to ask questions of Senior Leadership**
- **Non-attributional, informal exchange. (No recording.)**
- **Topics could range from current FEMA policies and practices to expected roles in 2007 Hurricane Season Missions.**
- **Facilitator will help keep order (not allow one person to dominate with questions).**
- **Session anticipated to last no longer than 1 1/2 hours**

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2007 SLS Top 4 Proposed Issues

FEMA

ISSUE #1: How will recent legislative changes to doctrine impact Command and Control Structure and the synchronization/coordination of intergovernmental decisions?

Questions:

- What are the changes promulgated post-Katrina?
- What are the differences between events with notice and events without notice?
- What is the role of the "Strike Teams" in this process?
- What is the role of the PFO as opposed to the FCO?
- Who is senior Federal official for USACE in the JFO Coordination Group?
- How is the intergovernmental (purple) team ensconced into JFO structure?

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2007 SLS Top 4 Proposed Issues

FEMA

ISSUE #2: With the deployment of HSIN, DHS has made significant improvements towards achieving a Common Operating Picture. What does it mean to have a "Common Operating Picture" and what additional work is needed to further advance the HSIN initiative?

Questions:

- Who should define the Common Operating Picture during an event?
- What needs to be done to improve the Common Operating Picture?
- What are the baseline requirements?
- Where are we currently? Where do we need to go? How do we get there?
- What does HSIN do and what doesn't it do? What are requirements needed to enhance HSIN?

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2007 SLS Top 4 Proposed Issues

FEMA

ISSUE #3: What needs to be done to better coordinate critical infrastructure system needs between intergovernmental entities?

Questions:

- What is the definition of critical infrastructure?
- What are the priorities? Who establishes them? What criteria is used?
- Who are the coordinators (Federal/Regional/State/local/private sector) and what are their roles?
- How should we be planning for major impacts to flood control, communications, transportation, ports, waterways, navigation, etc.?
- How do we refine for FEMA USACE's view of infrastructure?
- How do we overcome private sector reluctance to ask for assistance? What planning and coordination crosswalks are needed to engage private sector?
- How can the USACE Infrastructure Assessment Teams assist?

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2007 SLS Top 4 Proposed Issues

FEMA

ISSUE #4: What is needed to ensure a coordinated direction for intergovernmental catastrophic planning?

Questions:

- What are the priorities? Who establishes them? What criteria is used?
- Who are the coordinators (Federal/Regional/State/local/private sector) and what are their roles?
- What planning and coordination crosswalks are needed to engage private sector?
- How do we factor in EMAC and mutual aid resources?
- What are the existing funding sources? How do we coordinate them?

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2007 SLS Other Submitted Topical Areas

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USACE Submissions

- Transitions between phases after an emergency occurs and threshold to move to more “steady state operations”.
- Interstices between phases, e.g., from a LOGCAP to a hybrid LOGCAP-normal contract, to normal contracts that are tailored to these situations.
- Wolf Creek Dam Strategic Communications Integration Team (SCIT) process.
- Command Control & Communication pre and post event disaster.
- Ice as a commodity provided by federal government in future disasters.
- Commodities responsibilities - ESF #3 vs. ESF #6 vs. DLA.
- Pursuit of interagency partnerships which utilize models to assist in defining resource capacity to respond and recover after an event.

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2007 SLS Other Submitted Topical Areas

FEMA

USACE Submissions

- FEMA expectations for USACE Housing mission support.
- Intent of IA/TAC contracts and any impacts to USACE; anticipated timelines
- NRP changes and impacts.
- Application of lessons learned from Katrina/Rita; addressing policy barriers or developing SOP to allow military and civilian teams to work effectively together to respond to immediate needs of victims.
- Lack of a completed overarching HQUSACE OPLAN for a New Madrid seismic event.
- FEMA/USACE establishment of a notification system to alert/deploy USACE Structures Specialist Cadre, with identified “Trigger Points” and provision for NRCC issuance of Mission Assignment for immediate deployment.

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FEMA Special Topic Briefings

FEMA

- **NRP Status/Changes**
- **Post-Katrina Legislation**
  - **Strike Teams and/or IMT Concept**
- **HSIN/COP**
- **L-Hour Sequence (Hurricane CONPLAN**
- **Cat Planning / NMSZ Future Planning Efforts (PM Plan)**
- **NMSZ CONPLAN**
- **JFO Infrastructure Planning Cell (Possible)**
- **SLOSH Model (Uncertain)**
- **Critical Infrastructure Planning**

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USACE Special Topic Briefings

FEMA

- **USACE Overview (Mission Doctrine SOP Accomplishments, include gaps)**
- **USACE/ESF #3**
  - **Commodities**
  - **Power**
  - **Housing**
  - **Roofing**
  - **SSA/IA Teams**
  - **Debris**
  - **US&R**
- **GIS**
- **Subtaskings of MAs**

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Other Special Topic Briefings

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- **EPA:**
  - **Water & Wastewater Infrastructure**

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Next Steps:

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- **Post all readahead materials to RAP website at "Readahead" button on SLS "Event" page; make notification of postings to all. http://rsc.usace.army.mil/teeca/rapp/sls07/sls_index.html**

- **<u>After SLS:</u>**
  - **Update RAP Matrix (Respective Leads)**
  - **Preparation for National Hurricane Conference**
  - **Preparation for Hurricane Preparedness Workshop**